

Notice of Cabinet



Date: Wednesday, 1 September 2021 at 10.00 am

Venue: Committee Suite, Civic Centre, Poole BH15 2RU

Membership:

Chairman:

Cllr D Mellor

Vice Chairman:

Cllr P Broadhead

Cllr M Anderson

Cllr M Greene

Cllr N Greene

Cllr M Haines

Cllr M Iyengar

Cllr R Lawton

Cllr K Rampton

Cllr M White

Lead Members

Cllr H Allen

Cllr S Baron

Cllr N Brooks

Cllr B Dove

Cllr B Dunlop

Cllr J Kelly

All Members of the Cabinet are summoned to attend this meeting to consider the items of business set out on the agenda below.

The press and public are welcome to view the live stream of this meeting at the following link:

<https://democracy.bcpCouncil.gov.uk/ieListDocuments.aspx?MIId=4835>

If you would like any further information on the items to be considered at the meeting please contact: Sarah Culwick (01202 817615) or email democratic.services@bcpcouncil.gov.uk

Press enquiries should be directed to the Press Office: Tel: 01202 454668 or email press.office@bcpcouncil.gov.uk

This notice and all the papers mentioned within it are available at democracy.bcpCouncil.gov.uk

GRAHAM FARRANT
CHIEF EXECUTIVE

12 August 2021



Available online and
on the Mod.gov app



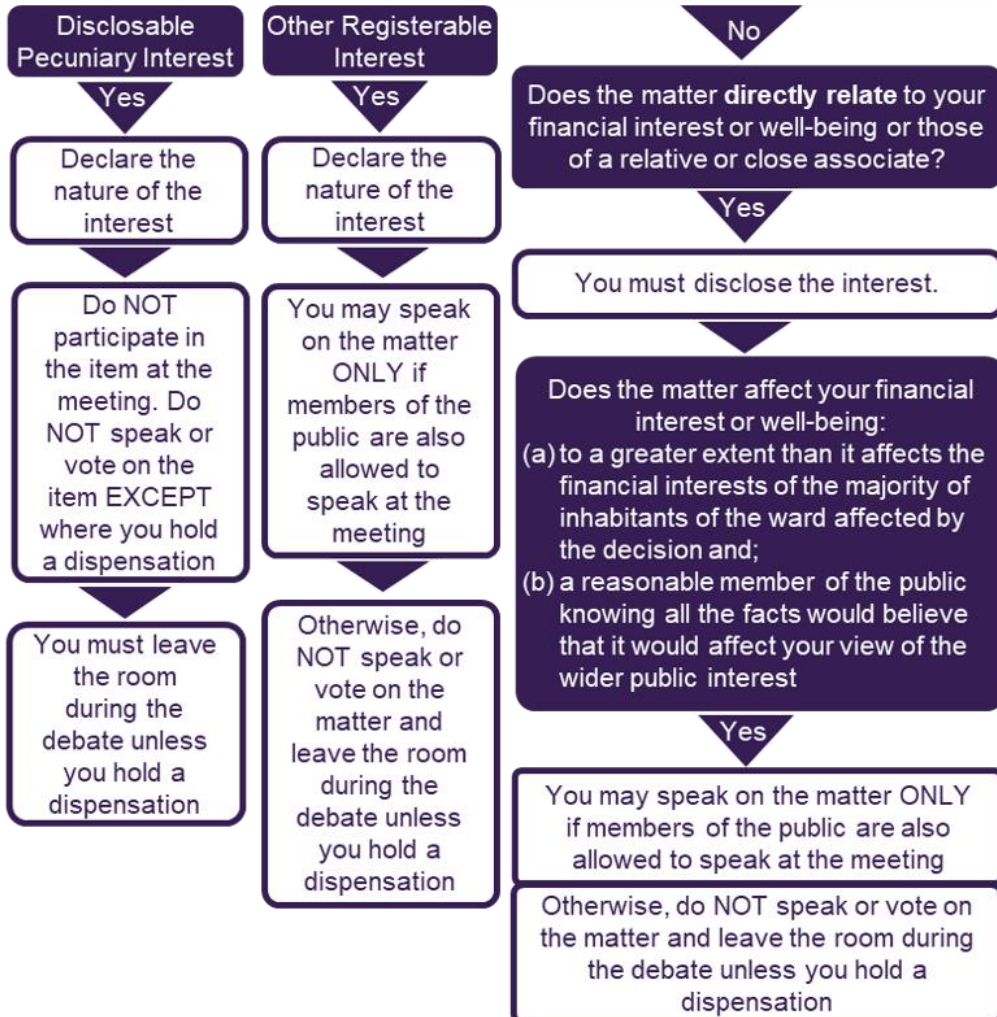
Maintaining and promoting high standards of conduct

Declaring interests at meetings

Familiarise yourself with the Councillor Code of Conduct which can be found in Part 6 of the Council's Constitution.

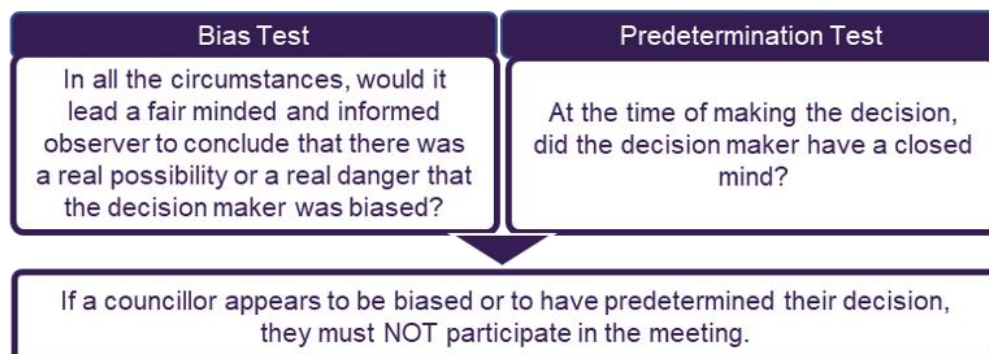
Before the meeting, read the agenda and reports to see if the matters to be discussed at the meeting concern your interests

Do any matters being discussed at the meeting directly relate to your registered interests?



What are the principles of bias and pre-determination and how do they affect my participation in the meeting?

Bias and predetermination are common law concepts. If they affect you, your participation in the meeting may call into question the decision arrived at on the item.



For more information or advice please contact the Monitoring Officer
(susan.zeiss@bcpcouncil.gov.uk)

Selflessness

Councillors should act solely in terms of the public interest

Integrity

Councillors must avoid placing themselves under any obligation to people or organisations that might try inappropriately to influence them in their work. They should not act or take decisions in order to gain financial or other material benefits for themselves, their family, or their friends. They must declare and resolve any interests and relationships

Objectivity

Councillors must act and take decisions impartially, fairly and on merit, using the best evidence and without discrimination or bias

Accountability

Councillors are accountable to the public for their decisions and actions and must submit themselves to the scrutiny necessary to ensure this

Openness

Councillors should act and take decisions in an open and transparent manner. Information should not be withheld from the public unless there are clear and lawful reasons for so doing

Honesty & Integrity

Councillors should act with honesty and integrity and should not place themselves in situations where their honesty and integrity may be questioned

Leadership

Councillors should exhibit these principles in their own behaviour. They should actively promote and robustly support the principles and be willing to challenge poor behaviour wherever it occurs

AGENDA

Items to be considered while the meeting is open to the public

1. Apologies

To receive any apologies for absence from Councillors.

2. Declarations of Interests

Councillors are requested to declare any interests on items included in this agenda. Please refer to the workflow on the preceding page for guidance.

Declarations received will be reported at the meeting.

3. Confirmation of Minutes

To confirm and sign as a correct record the minutes of the Meeting held on 28 July 2021.

7 - 14

4. Public Issues

To receive any public questions, statements or petitions submitted in accordance with the Constitution. Further information on the requirements for submitting these is available to view at the following link:-

<https://democracy.bcpCouncil.gov.uk/ieListMeetings.aspx?CommitteeID=151&Info=1&bcr=1>

The deadline for the submission of public questions is 4 clear working days before the meeting

The deadline for the submission of a statement is midday the working day before the meeting.

The deadline for the submission of a petition is 10 working days before the meeting.

5. Recommendations from the Overview and Scrutiny Board

To consider recommendations from the Overview and Scrutiny Board on items not otherwise included on the Cabinet Agenda.

6. Care Homes for Older People Strategy

This commissioning strategy sets out the future approach and intentions of BCP Council and NHS Dorset Clinical Commissioning Group (CCG) regarding the commissioning of care home placements for older people. It follows on from an in-depth review of care home provision and commissioning carried out in 2021.

It covers all types of care home provision including residential care, funded nursing care and fully funded NHS Continuing Care where this takes place in a care home.

The commissioning strategy sets out several objectives that seek to reduce the overall demand for care home places, with a focus on meeting those with complex care needs, reviewing the current contractual arrangements and fee structure to ensure best value and improve partnership working with care home providers.

15 - 40

7. Extra Care Housing Strategy	41 - 66
<p>This commissioning strategy sets out the future approach and intentions of Bournemouth, Christchurch and Poole Council (BCP Council) and NHS Dorset Clinical Commissioning Group (CCG) with regard to the commissioning of extra-care housing provision. It follows on from an in-depth review of extra-care provision and commissioning carried out in 2021 and builds upon the vision and aims set out in the Market Position Statement issued in 2021</p>	
8. Disabled Facilities Grant (DFG) Policy	67 - 94
<p>The report seeks approval of the DFG Policy (Appendix 1) we are required to have in place under our Statutory Order, which consolidates the three policies from the legacy Councils and takes account of current legislation and national guidance.</p> <p>The policy includes the following major changes:</p> <ul style="list-style-type: none"> • Implementation of discretionary funding to assist applicants who require works costing over £30,000, are unable to meet the assessed contribution following means testing or require assistance which does not meet the mandatory grant criteria and is deemed by the Council to benefit the applicant’s health and wellbeing. • Commitment to promote Seascope South Limited as the preferred contractor option for grant works as part of a comprehensive in-house service <p>Implementation of the new policy is proposed for January 2022 by which time the Grants Team will be fully staffed and the new BCP procedures will be in place.</p> <p>DFG’s enable BCP residents to receive adaptations which assist them to remain independent in their own homes, reduce the need for care services and in some cases prevent moves into residential care. Adaptations reduce accidents and assist in hospital discharges back home. The new policy will increase the number of applicants who will be able to proceed with grant applications and facilitate higher cost adaptations than previously allowed under legacy arrangements.</p>	
9. Bus Operator Enhanced Partnership (National Bus Strategy)	95 - 102
<p>Cabinet is asked to note that the Service Director for Transport and Engineering has used delegated authority to indicate to the Department for Transport (DfT) that the Council intends to enter into a statutory Enhanced Partnership (EP) with the local bus service operators from 1 April 2022. Local Transport Authorities and bus operators were asked to commit to forming an EP by 30 June 2021 with the EP being operational from 1 April 2022.</p> <p>This report also seeks Cabinet approval to formally enter into the EP with the BCP local bus service operators under the Bus Services Act 2017 and in line with the National Bus Strategy for England.</p> <p>Failure to form an EP will result in no new sources of bus funding from the government’s £3bn budget and cessation of the COVID-19 Bus Service</p>	

Support Grant (CBSSG).

Robust and ambitious Bus Service Improvement Plans are required by 31 October 2021 setting out a roadmap to better services for passengers and communities, fully informed by local needs.

10. Christchurch Business Improvement District

103 - 112

Christchurch Business Improvement District (BID) Steering Group is preparing to take its BID Proposal to a postal ballot from 2 September 2021 – 30 September 2021. Result of the Ballot will be announced on 1 October 2021

If successful at ballot the 5-year BID Term will run from November 2021 to 31 October 2026. This report seeks Cabinet approval for the Council to support Christchurch BID for the first term.

11. Flood and Coastal Erosion Risk Management Service structure

113 - 120

A new Flood and Coastal Erosion Risk Management (FCERM) staffing structure is required after a Dorset Council change of direction with shared partnership line management.

Over the last couple of years a Dorset Wide Partnership to tackle the issues of Flood and Coastal Erosion Risk was set up in response to encouragement from the Environment Agency wanting to see more projects delivered, as well as recognition of the success of FCERM Partnerships in other authorities.

On that journey, BCP have employed key skills able to create that model, both from a managerial perspective as well as technical. Dorset Council, although wanting to have independent teams, still wish to work collaboratively and it is recognised that many of the skills required to deliver Dorset based projects are employed by BCP. Also, the increase in capability has resulted in requests for collaborative support for other authorities (Devon, Cornwall, New Forest and the Environment Agency).

Formation of an independent BCP Council Centre of Excellence is recommended, building on existing reputation and allowing delivery of collaborative working opportunities.

The business model changes to FCERM over the last couple of years have demonstrated the ability to deliver more projects, increase income, attract quality staff and reduce reliance on consultancy support. Not only does this direction achieve more on the ground, it will result in longer term savings.

The basics of the business model with a broader team (either via Partnership or Centre of Excellence):

- Key skills can be targeted
- More attractive in the market for quality staff
- More able to bid for grant funding (under permissive powers, so many authorities don't realise they could be bidding to do more)
- More able to deliver the projects in-house
- Grant funding provides income offsetting the staff costs
- Communities get more projects delivered making them more resilient to climate change
- Reputation increases ability to recruit and retain staff

- Reputation also gives confidence to our funding partners who support our delivery (Environment Agency)

These key facts have already been demonstrated very clearly. Employment has seen staff joining who are very well recognised in the industry sector. This in turn has led to project funding following them, or other authorities requesting support where once they sought it from consultancies.

Grant funding has increased considerably, e.g. Poole Bay Beach Management (£36m), Poole Bridge to Hunger Hill (£12.5m), Christchurch Bay and Harbour Strategy (£450k – will lead to £m's on project delivery). At a recent national funding meeting, the EA's Area Flood Risk Manager described BCP as 'best in class' for the Wessex region also demonstrating the reputation that has built with our funding partners.

This proposal sets out a new FCERM service structure that delivers a much higher quality of service, able to address the increasing risk from climate change and at no additional cost to the Council.

On the face of the tabulated budget figures in section 11, the salary expenditure has risen. However, the budget for the Surface Water Team sat separately (£290k) which has now been moved into the salary pot. Also, considerable expenditure on consultancy support has historically been spent directly against capital budgets, the cost of which is not shown within salaries. The new model reduces that need by employing staff where appropriate. Not only does that increase income, it also retains the skills and knowledge. The FCERM team increased their income from £40k to £400k last year. Employing internally also drastically reduces the staff costs on the projects.

The proposal to change the model at no extra cost is conservative and the FCERM team are confident it will lead to bigger savings in the longer run. Nationally, the budgets for Flood Defence Grant in Aid have doubled from £2.6bn to £5.2bn over the next 6 years. The new model will give us the best chance of bidding for those funds and preparing ourselves and our communities for climate change.

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| 12. Carters Quay Build to Rent Opportunity, Poole | To Follow |
| 13. Urgent Decisions taken by the Chief Executive in accordance with the Constitution | |
| The Chief Executive to report on any decisions taken under urgency provisions in accordance with the Constitution. | |
| 14. Cabinet Forward Plan | 121 - 152 |
| To consider the latest version of the Cabinet Forward Plan for approval. | |

No other items of business can be considered unless the Chairman decides the matter is urgent for reasons that must be specified and recorded in the Minutes.