

Appendix A1: 2021/22 - Budget Variances Greater than £100,000

Adult Social Care & Public Health

Budget	Explanation	June Variance 2021/22 £000s	Sept Variance 2021/22 £000s	Change Variance 2021/22 £000s
Covid Pressures				
Care packages	Increased cost of packages of care as a result of legacy hospital discharge arrangements during the pandemic.	1,100	1,482	382
Employees	Additional resources to manage the discharge to assess scheme at existing pace	316	161	(155)
Other Pressures and Savings				
Care packages	Demand for care above budget and increasing residential fees.	748	835	87
CHC	Continuing Health Care refunds	0	(450)	(450)
Client Contributions	Client contribution surplus	0	(216)	(216)
Employees	Employee savings due to vacancies	0	(127)	(127)
Tricuro main contract	Savings in the provision of services delivered by Tricuro.	(202)	(202)	0
Other	Other miscellaneous variances	37	(57)	(94)
Total Adult Social Care & Public Health		1,999	1,426	(573)

Children's Services

Budget	Explanation	June Variance 2021/22 £000s	Sept Variance 2021/22 £000s	Change Variance 2021/22 £000s
Covid Pressures				
Care Packages	Social Care high-cost care placements and associated expenditure	4,372	3,760	(612)
Employees	Agency - international recruitment	350	350	0
Employees	Innovate contract - additional social workers	940	940	0
Other Pressures and Savings				
Employees	Social care staffing pressures - high use of social work agency and interim staff for service improvement net of DfE grant of £0.4 million	1,637	2,073	436
Employees	Quality & performance team staffing pressures for service improvement	335	335	0
Employees	Director of Education other staffing including vacancy budget allowance not achieved due to prompt recruitment	300	250	(50)
Employees	SEND additional staff following inspection and pressures in team	380	511	131
Employees	Business support (£0.4 million) and case management system team (£0.7 million) from delayed staff restructuring	1,055	1,005	(50)
Transport	SEND and Mainstream	1,080	1,080	0
Other	SEND legal costs from tribunals and other payments	121	116	(5)
Other	Other smaller miscellaneous items	83	(172)	(255)
Other	Family investment fund - alternative funding method (contain outbreak management fund)	(1,000)	(1,000)	0
Total Children's Services		9,653	9,248	(405)

Place Operations

Budget	Explanation	June Variance 2021/22 £000s	Sept Variance 2021/22 £000s	Change Variance 2021/22 £000s
Covid Pressures				
Environment - Bereavement	Reduced demand impacting cremation income	741	794	53
Environment - Waste	Reduced demand impacting cremation income	406	429	23
Environment	Sports & leisure facilities lost income	100	0	(100)
Housing	Emergency accommodation placements	350	0	(350)
Communities - grant	Self-isolation support already budgeted within the COMF	(478)	(950)	(472)
	Other Items Below £100k.	117	128	11
Other Pressures and Savings				
Communities	Regulatory services delayed restructure largely to next year	208	259	51
Communities	Community Safety service delayed restructure	0	233	233
Communities	Community Engagement	0	110	110
Environment	Fleet Costs	0	277	277
Environment	Greenspace income pressures concessionaires and trading activities	186	281	95
Environment	Arboriculture contract pressure	169	179	10
Environment	Highways Operational cost pressures	147	111	(36)
Environment	Tonnages and disposal price below budget	(761)	(1,510)	(749)
Environment	Drop kerb income	(247)	(266)	(19)
Environment	Additional subscriptions garden waste	(145)	(468)	(323)
Transport & Engineering	Parking Services	0	(2,672)	(2,672)
Transport & Engineering	Concessionary Fares	0	(350)	(350)
Housing	Telecare income (identified at 2020/21 outturn)	(300)	(342)	(42)
Housing	Garages & photovoltaic income (identified at 2020/21 outturn)	(130)	(100)	30
Destination & Culture	Seafront - Beach huts	0	(189)	(189)
Destination & Culture	Seafront - Operations & Trading	0	(404)	(404)
Destination & Culture	Libraries - underspend on staffing due to vacancies	(190)	(101)	89
	Other Items Below £100k.	158	(81)	(239)
Total Operations		331	(4,632)	(4,963)

Resources & Chief Executive Office & Transformation

Budget	Explanation	June Variance 2021/22 £000s	Sept Variance 2021/22 £000s	Change Variance 2021/22 £000s
Covid Pressures				
Tax Collection	Reduction in court summons income from Council Tax and NNDR	281	421	140
Other Pressures and Savings				
Various	Other Items Below £100k (including £80k for Consultant Director - Childrens Services offsetting savings in other areas)	292	17	(275)
Transformation Savings	Shortfall in Transformation savings target of £7.5m	0	5,090	5,090
Transformation Expenditure	Reprofile of Transformation planned for 2021/22	0	(1,400)	(1,400)
Total Resources & Chief Executive Office & Transformation		573	4,128	3,555

Central Items

Budget	Explanation	June Variance 2021/22 £000s	Sept Variance 2021/22 £000s	Change Variance 2021/22 £000s
Covid Pressures				
Covid Pressures Grant	Release of more Covid 19 grant by using COMF (different presentation at quarter 2)	(513)	0	513
Covid Pressures Grant	Release of residual Covid 19 grant (after further net allocations in quarter 2)	(8,350)	(8,193)	157
Reserves	Release of sales, fees and charges grant reserve 2020/21	(1,402)	(1,402)	0
Covid Pressures Grant	Release of sales, fees and charges grant 2021/22	0	(500)	(500)
Other Pressures and Savings				
Dividend Income	Expected amount to be received from Tricuro dividend	0	(387)	(387)
Interest on borrowings	Higher cash balance than anticipated coming into the year with requirement for short term borrowing reduced.	(171)	(626)	(455)
Release of provision	Release of part of previous provision in relation to dilapidation works on Council Assets	0	(200)	(200)
Capital Programme	Decision taken in the 20/21 outturn report to release a further £2.9 million from capital resources and replace with borrowing	(2,900)	(2,900)	0
Reserves Contribution	Contribution to reserves for the uncommitted Covid pressures tranche 5 grant.	8,350	0	(8,350)
Total Corporate Items		(4,986)	(14,208)	(9,222)
Total	All Services and Central items	7,570	(4,038)	(11,608)