



BCP COUNCIL

MTFP (INCREMENTAL) 2023-2027

	£000			
	2023/24	2024/25	2025/26	2026/27
Adult social care and public health				
Service Pressures				
Care home closure (loss of rent)	60			
Commissioned care - Inflation	1,465	1,372	1,408	1,435
Commissioned care - National Living Wage	4,874	4,829	2,011	2,050
Demographic demand management	(298)	(312)	(318)	(437)
Demographic growth - LD - Transitions	1,000	1,000	1,000	1,000
Demographic growth - LD / MH - Community	1,900	1,900	1,900	1,900
Demographic Growth - LTC - Asperger's transitions	800	800	800	800
Demographic growth - LTC & Asperger - Community	1,191	1,246	1,271	1,748
Integrated Community Equipment Pooled budgets	400			
Service Pressures Total	11,392	10,835	8,072	8,496
Corporate priorities 2022/23				
Employers for Carers Membership	(5)			
Corporate priorities 2022/23 Total	(5)			
Service saving				
Additional income - client contributions (inflation)	(532)	(471)	(475)	(484)
Catering services reconfiguration	(50)	(50)	(50)	(50)
Day opportunity strategy implementation	(600)	(700)		
Enhance support to Self Funders to make decisions about their care	(50)	(50)	(50)	(50)
Expand Shared Lives	(60)			
Extra Care Housing	(250)	(250)	(250)	
Reassessment of all cases and implementing Strength based culture	(500)			
Review of care arrangements for people with Learning Disabilities and Mental health	(391)	(407)		
Service saving Total	(2,433)	(1,928)	(825)	(584)
Specific / ringfenced government funding changes				
Additional income - Government Better Care Fund	(375)	(375)	(375)	(375)
Specific / ringfenced government funding changes Total	(375)	(375)	(375)	(375)
Cost of living pressure				
Electricity & Gas Costs	44			
Contractor payments - Care Costs	7,079			
Contractor payments - Tricuro (Energy costs)	171			
Contractor payments - Housing Related Support	150			
Cost of living pressure Total	7,444			
Cost of living mitigation				
Adjustment to the Residential and Homecare Budget from Covid grants	(257)			
Cost of living mitigation Total	(257)			
Restrictions on service growth (2.99% per 2022/23 budget cycle)				
Additional Income from Health	(750)			
Service User contributions	(400)			
Removed BCF additional income due to potential conditions of BCF and contribution rebase	317			
Cut personal budgets	(500)			
Better use of voids	(1,300)			
Demand management (LTC & LD)	(1,300)			
Prompt assessment and enacting client contributions	(100)			
Tricuro absorb inflationary pressures 22/23	(171)			
Remaining target	(822)	(4,868)	(3,098)	(3,650)
Restrictions on service growth (2.99% per 2022/23 budget cycle) Total	(5,026)	(4,868)	(3,098)	(3,650)
Adult social care and public health Total	10,740	3,664	3,774	3,887
Children's services				
Service Pressures				
Efficiencies on Care	(1,148)			
Growth - Complex/CE/super complex	184	714	724	734
Growth - IFA (standard/high cost/parent and child)	136	94	94	94
Growth - In house fostering	174	190	170	170
Growth - Residential placements (standard/high cost/parent and child)	1,821	1,837	1,817	1,817
Growth - Semi Independent	495	99	99	99
Growth - Staying Put	100	75	75	75
Growth - to be worked through	3,653	3,881	4,256	4,608
Mainstream Transport	115	132	152	175
SEND Reforms - WSoA development phase	(64)	(19)		
SEND Transport	1,243	1,404	1,587	1,793
Staffing - Agency Premium to cover additional 10%	(1,000)			
Staffing Additional - DfE Improvement Funding	678			
Staffing Rebase - Front Door Teams	(500)			
Service Pressures Total	5,887	8,408	8,974	9,565
Service saving				
CSC Health Contributions	(494)			
SEND Transport savings	(250)			
Service saving Total	(744)			
Cost of living pressure				
Electricity & Gas Costs	244			
22/23 Savings - CSC Health Contributions	1,977			
22/23 Savings - SEND Transport Savings	3,000			
Contractor payments - SEND/School Transport	500			
Staffing pressures	3,500			
Reduction in care realting to own residential home	211			
Cost of living pressure Total	9,432			

	£000			
	2023/24	2024/25	2025/26	2026/27
Restrictions on service growth (2.99% per 2022/23 budget cycle)				
Remaining target	(2,787)	(5,981)	(6,475)	(6,991)
Restrictions on service growth (2.99% per 2022/23 budget cycle) Total	(2,787)	(5,981)	(6,475)	(6,991)
Children's services Total	11,788	2,427	2,499	2,574
Operations				
Communities				
Service Pressures				
Market Management	(26)			
Service Pressures Total	(26)			
Corporate priorities 2022/23				
Voluntary & Community & Volunteering Strategy	(30)			
Community Engagement and Consultation Strategy	(35)			
Community Engagement / ABCD Staff Resources	(48)			
Dementia Friendly Communities	(28)			
Community Safety	(100)			
Summer Response Strategy	(1,690)			
Corporate priorities 2022/23 Total	(1,931)			
Cost of living mitigation				
Additional regulatory services income in line with set fees and charges	(35)			
Reduce food safety programme	(45)			
Additional Market Income due to additional Wednesday market Bmth, plus fee structure	(10)			
Cost of living mitigation Total	(90)			
Post-covid recovery of fees and charges income				
Market income	(50)			
Post-covid recovery of fees and charges income Total	(50)			
Destination & Culture				
Service Pressures				
Inflationary Increases (Utilities and Cleaning)	64	66	68	70
RNLI contract inflation	8	8	8	8
Service Pressures Total	72	74	76	78
Corporate priorities 2022/23				
Funding source (potentially ARG) for Giant Art Gallery	200			
Festival Coast Live programme	(221)			
Cultural growth - Arts by the Sea Festival / FCL	(80)			
Queens Jubilee Programme	(30)			
Drowning prevention across BCP	(30)			
BMX Championship Hosting	(30)			
Culture - Plus Poole Maritime Y1	(200)			
Culture - Fringe Festival - seed funding	(150)			
Culture - New Festival	(150)			
Culture - Community cultural development	(100)			
Giant Art Gallery	(200)			
Corporate priorities 2022/23 Total	(991)			
Service saving				
Adult Learning - Skills & Learning - Internally Funding Pay award / Pension / Increments	(27)			
Destination & Culture - Beach hut prices	(200)	(206)	(212)	(219)
Destination and Culture - Leisure Centres - 2RM	(100)	(100)		
Place Operations Directorate - assumed inflationary fees & charges growth from 2023/24	(1,090)	(1,112)	(1,134)	(1,157)
R&E - Beach Huts licence fees - VAT	261			
Reprofiled provision of new beach huts	(93)			
Harmonisation of beach huts fees and charges		(700)	(300)	(300)
Service saving Total	(1,249)	(2,118)	(1,646)	(1,676)
Cost of living pressure				
Contractor payments - Library PFI Contract	150			
Cost of living pressure Total	150			
Cost of living mitigation				
Entrance charges at Poole Museum for exhibitions	(15)			
Cost of living mitigation Total	(15)			
Post-covid recovery of fees and charges income				
BH Live - Reduction in service fee income	(95)			
Post-covid recovery of fees and charges income Total	(95)			
Environment				
Service Pressures				
Coroner's Service - impact of moving to Poole Civic (BCP share)	39			
Fleet fuel inflation	242	249	256	264
Fleet Procurement Programme June Cabinet report	2,354	691	334	412
Fleet Strategy Fuel change impact June Cabinet report	25	16	(34)	(64)
Green Waste	(77)			
Health & Safety costs		(25)		
Natural Burial site		(38)		
Organics Waste Disposal contract inflation & additional waste	21	22	22	23
Residual Waste Contract Bournemouth/Christchurch	101	105	107	109
Viridor Disposal Contract Price Inflation	382	199	202	207
Service Pressures Total	3,087	1,219	887	951
Corporate priorities 2022/23				
Unauthorised encampments	(100)			
Cleaner, Greener, Safer	(3,053)			
Waste Strategy Management Costs	(260)			
Commercial Waste costs	(176)			
LG Changing Places	(50)			
Highways / roads maintenance and pot holes	(600)			
Planning net gain - ecologists	(90)			
Poole in Bloom	(5)			
Levelling Up	(20)			
Corporate priorities 2022/23 Total	(4,354)			

	£000			
	2023/24	2024/25	2025/26	2026/27
Cost of living pressure				
Crematorium income pressure	600			
Fuel Costs - Hydrotreated Vegetable Oil (HVO)	400			
Volume of Waste Bins that need replacement	200			
Waste Disposal Contract	150			
Fuel Costs (diesel)	90			
Coroners Service increased / complex caseload	100			
Vehicle Parts	80			
Salt	60			
Operational costs of 3 new public conveniences	60			
Plastic Wheeled Bins cost	50			
Poole Park Railway	20			
Cost of living pressure Total	1,810			
Cost of living mitigation				
Sales of Recyclate Material - value and volume	(1,000)			
Capitalisation of highway - neighbourhood services	(1,000)		1,000	
Capitalisation of highway - neighbourhood services - revenue implications	140		(140)	
Sales of waste material from the Household Waste Recycling Centres	(100)			
Currently non-viable cafes put out to tender	(40)			
Change contracted disposal arrangements for dog waste in Bournemouth	(11)			
Suspend subsidy for home composters	(10)			
Remove grit bins in all but essential locations	(3)			
IdVerde Ltd inetrnalisation less financial implications ODR Grounds Maintenance Operatives	(6)			
Cost of living mitigation Total	(2,030)		860	
Housing				
Service Pressures				
Homelessness emergency accommodation	930	1,227	424	77
Solar panel income	46	56	55	53
Service Pressures Total	976	1,283	479	130
Corporate priorities 2022/23				
Telecare - staffing - lone working	(20)			
Telecare - staffing - children's Services	(50)			
Housing delivery staffing	(21)			
Empty Homes Officer	(50)			
Corporate priorities 2022/23 Total	(141)			
Service saving				
Council New Build Housing & Acquisition Strategy (CNHAS)	(399)	278	(26)	16
Garages	(13)	(14)	(15)	(15)
Housing Development Strategy	(50)			
Telecare	(10)	(10)	(10)	(10)
Service saving Total	(472)	254	(51)	(9)
Cost of living mitigation				
Harmonise recharges to the HRA	(100)	100		
Refugee grant to fund officer time	(75)	75		
Capitalise Disabled Facilities Grant officer time	(50)	50		
21/22 Investment - CNHAS Feasibility Fund	(50)	50		
Homeless Health Hub reduced operating cost	(50)			
Capitalise Private Sector Capital Grant officer time	(25)	25		
Cost of living mitigation Total	(350)	300		
Planning				
Corporate priorities 2022/23				
Planning - Resources and staffing to support URC	(90)			
Planning continuation of 2021/22 one-off corporate priority	(250)			
Corporate priorities 2022/23 Total	(340)			
Transport & Engineering				
Service Pressures				
Car parking income - BDC Cotlands Road development		78	234	
Eden Glen Car Park	263			
Street lighting utility/energy inflation	79	83	87	91
Sustainable Transport - Concessionary fares	255	262	270	278
Winter Garden additional car parking loss as per report	135			
Service Pressures Total	731	423	591	369
Corporate priorities 2022/23				
Transport and Engineering capacity to support URC	(36)			
Painting lamppost columns	(80)			
Corporate priorities 2022/23 Total	(116)			
Service saving				
BDC Cotlands Development - Car Park		(576)		
BDC Winter Gardens - Car Parking Net		(650)		
BDC Winter Gardens - PRS Net		(1,312)		
Service saving Total		(2,538)		
Cost of living mitigation				
Car Parking income - Adjustment to budget to reflect previous year performance	(841)			
Car Parking income - Increase in beach parking	(609)			
Car Park and subway lighting investment plus review of existing energy budget provision	(75)			
Highway Network Management	(50)			
FCERM Centre of Excellence – adjustment in income target	(50)			
Late Night Street Lighting – dimming of lights in Poole residential areas to match current arrangement in Bmth	(80)			
Cost of living mitigation Total	(1,705)			
Post-covid recovery of fees and charges income				
Car Parking - Loss of income	(1,700)	(1,400)		
Post-covid recovery of fees and charges income Total	(1,700)	(1,400)		
Operations Directorate General				
Cost of living pressure				
Electricity & Gas Costs	4,571			
Cost of living pressure Total	4,571			

	£000			
	2023/24	2024/25	2025/26	2026/27
Cost of living mitigation				
Staff Mileage, premises costs (not energy related)	(150)			
Cost of living mitigation Total	(150)			
Operations Total	(4,408)	(2,503)	1,196	(157)
Resource services				
Customer Services				
Service Pressures				
Temporary additional investment in customer services	(1,531)			
Service Pressures Total	(1,531)			
Development				
Corporate priorities 2022/23				
Smart Places - Investment in Core Team	(209)			
Smart Places - Investment in setting up 4 key work packages	(68)			
Corporate priorities 2022/23 Total	(277)			
Service saving				
Development Directorate - assumed inflationary fees & charges growth from 2023/24	(552)	(563)	(574)	(586)
Service saving Total	(552)	(563)	(574)	(586)
Executive				
Service Pressures				
Corporate Director Children's Services	20			
Service Pressures Total	20			
Finance				
Service Pressures				
Insurance premium increases	214	44	44	44
Service Pressures Total	214	44	44	44
Legal & Democratic				
Service Pressures				
Legal & Dem - Members' Allowances Inflation	30	30	30	30
Service Pressures Total	30	30	30	30
Organisational Development				
Service Pressures				
Additional energy pressures	234	258	284	312
PFI Library contingent rent pressure	20	20	20	20
PFI reserve - impact of loss of inflation in the MTFP.	80	80	80	80
Service Pressures Total	334	358	384	412
Corporate priorities 2022/23				
Communications - Additional audio-visual production capacity	(35)			
Equalities	(14)			
Defibrillator Maintenance	(5)			
Corporate priorities 2022/23 Total	(54)			
Post-covid recovery of fees and charges income				
Car park income - Civic buildings	(10)	(15)		
Post-covid recovery of fees and charges income Total	(10)	(15)		
Treasury Management				
Cost of living mitigation				
Treasury management	(1,100)	1,100		
Cost of living mitigation Total	(1,100)	1,100		
Resources directorate general				
Service Pressures				
Gigabit Project (Futures Fund)	10	(132)	3	(31)
Poole Civic - Estates & Accommodation rates review impact	89			
Poole Civic Slice - Operational cost impact	37			
West Wing adaptations - one-off revenue cost	(456)			
West Wing adaptations - prudential borrowing repayments	67	10		
Amicable dissolution of the SVPP revenue & Benefits partnership	(600)	1,100		
Service Pressures Total	(853)	978	3	(31)
Cost of living pressure				
Electricity & Gas Costs	830			
Contractor payments - Software Contracts	171			
Cost of living pressure Total	1,001			
Resource services Total	(2,778)	1,932	(113)	(131)
Corporate				
Business rates				
Estimated (surplus) / deficit on collection fund - NNDR	(21,682)	(852)	-	-
NNDR 75% Loss Grant through reserves	-	591	-	-
NNDR S31 through reserves	23,446	-	-	-
Business rates Total	1,764	(261)		
Council tax				
Revenue	(6,846)	(7,140)	(7,431)	(7,692)
Taxbase	(2,992)	(2,589)	(1,280)	(1,325)
Estimated (surplus) / deficit on collection fund - Council Tax	3,028	(2,671)	-	-
Ctax 75% Loss Grant through reserves	-	430	-	-
Second and empty homes premium	-	(6,200)		
Council Tax Total	(6,810)	(18,170)	(8,711)	(9,016)
Carters Quay Housing and Regeneration Scheme				
Income		(1,865)	(412)	(87)
Interest on borrowing	144	775	(11)	(11)
Operational Expenses		534	93	(21)
Repayment of debt principle		474	11	11
Carters Quay Housing and Regeneration Scheme Total	144	(82)	(319)	(108)

	£000			
	2023/24	2024/25	2025/26	2026/27
Contingency				
Contingency as 0.5% of previous budget requirement	243	91	-	-
Contingency Total	243	91	-	-
Core government funding changes				
New Homes Bonus	1,038	-	-	-
Reform of LG Finance delayed - New Homes Bonus	(200)	200	-	-
New Homes Bonus Total	838	200	-	-
LG Services Grant	2,271	-	-	-
Reform of LG Finance delayed - LG Service Grant	(2,300)	2,300	-	-
LG Services Grant Total	(29)	2,300	-	-
Investment Income				
Additional income expectation from Council subsidiary companies (TBC)	(52)	(75)	(89)	-
Interest from Bmth & Poole Hospital Trust on Pathology Unit Loan	(500)	-	-	-
Loan to CCG for the One Dorset Pathology Unit cancelled	500	-	-	-
Investment Income Total	(52)	(75)	(89)	-
Minimum Revenue Provision (debt repayment) and Interest				
BDC - Cotlands Car Park (York Road multi storey)	-	-	380	-
BDC Winter Gardens PRS Scheme (123 units)	-	654	-	-
BDC Winter Gardens Public Car Park (225 spaces)	-	393	-	-
Futures Fund - £50m - £10m each year - 50 years	390	200	200	200
Green Futures Fund - Interest	58	58	58	58
Green Futures Fund - MRP (£20m drawn down over 5 years)	80	80	80	80
Interest on Futures Fund borrowing	170	87	87	87
Interest on SEN borrowing	87	-	-	-
Madeira Road	13	13	13	13
Minimum Revenue Provision	63	15	-	-
Phoenix Financials Loan	(15)	(16)	(16)	(16)
Prudential borrowing net impact of Civic Slice	16	-	-	-
Securitisation of an income stream - Debt repayment	(100)	-	-	-
SEN Capital Expenditure - £10m - 50 years	200	-	-	-
Transformation Programme Capital Spend Borrowing Costs	23	-	-	-
Minimum Revenue Provision (debt repayment) and Interest Total	985	1,484	802	422
Pay and Grading Project				
End of pay protection	-	-	(6,018)	-
Increases	-	8,839	-	-
Market supplements	-	-	1,500	-
T&Cs	-	248	-	-
Pay and Grading Project Total	-	9,087	(4,518)	-
Pay related costs				
2022/23 - 4% compared to 3.1%	1,595	-	-	-
2023/24 3% compared to 2%	1,772	-	-	-
Additional following NJC Final Pay Offer	2,544	-	-	-
Cost of living pressure Total	5,911	-	-	-
Pay related costs				
Pay Award 2022/23 onwards	3,544	3,604	3,604	3,604
Pension Backfunding including impact of tri-annual review	223	223	223	223
Pay related costs Total	3,767	3,827	3,827	3,827
Reserve Movements				
Corporate priorities 2022/23				
Removal of COMF contribution towards cost of 2022/23 corporate priorities	1,035	-	-	-
Corporate priorities 2022/23 Total	1,035	-	-	-
Cost of living mitigation				
Utilisation of the 2021/22 additional in-year surplus	(3,519)	3,519	-	-
Unringfenced reserves not previously applied	(11,309)	11,309	-	-
Cost of living mitigation Total	(14,828)	14,828	-	-
Reserve Movements				
Application of transformation mitigation reserve	12,200	-	-	-
Use residual financial resilience reserve	23,932	-	-	-
Reserve Movements Total	36,132	-	-	-
Securitisation of net income stream to the council				
Reversal of the net budget adjustment for beach huts	(3,700)	-	-	-
Securitisation of net income stream to the council Total	(3,700)	-	-	-
Transformation				
Following transformation, further net FTE reductions	-	-	(7,200)	-
Revised profile of remaining transformation savings	(10,000)	(25,200)	-	-
Transformation Total	(10,000)	(25,200)	(7,200)	-
Transformation - redundancy costs				
Cost of living pressure				
Redundancy costs that can no longer be charged to Transformation	2,070	-	-	-
Cost of living pressure Total	2,070	-	-	-
Transformation - revenue costs				
Transformation revenue budget	1,100	-	-	-
Transformation - reversal of transfer of revenue costs	-	-	6,700	-
Transformation - revenue costs Total	1,100	-	6,700	-
Other corporate items				
Levies				
Environment Agency - Flood Defences	12	13	13	13
Levies Total	12	13	13	13
Corporate Total	18,582	(11,958)	(9,495)	(4,862)
Total MTFP	33,925	(6,439)	(2,140)	1,311